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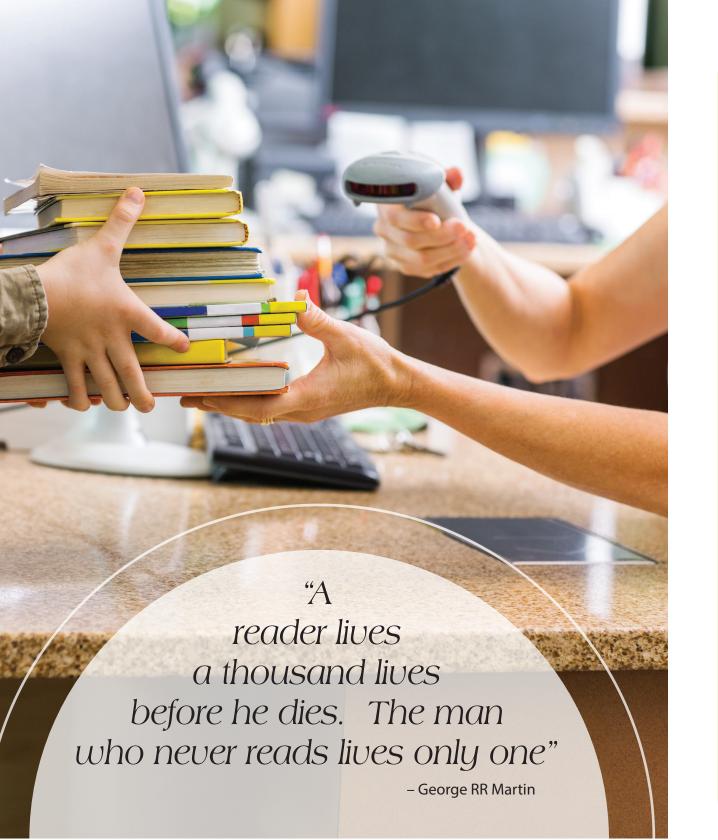
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Letter from the Executive Director

We began the first year of our new strategic plan centered on our core services, continuous improvement and stronger community focus.

Our Board of Trustees created a Finance Committee and a new base budgeting process. The process came to us through Benton County. It is more transparent and helps simplify budget setting. We are fortunate to have this dedicated group of commissioners and citizens governing our library system. They are truly dedicated to our service priorities of Literacy, Access and Lifelong Learning. They also ensure our library system is centered on Exceptional Service, Operational Excellence and Community Focus.



Karen Pundsack **Executive Director**

Mid-year the Board set course with a new Library Assessment Plan. This pathway will increase library access through improved facilities and new alternative services. We began work with our city partners to update facilities and services to meet changing patron needs. We adjusted open hours in three libraries – Delano, Swanville and Grey Eagle - and expanded them in two more – St. Michael and Big Lake. The new schedules better fit with local community needs. We also began a new partnership with the City of Sartell to offer alternative library services that will expand access to that community.

Our virtual services also got a facelift. Two staff committees researched patron use and needs. They applied new technology options. In June, we launched an updated catalog and website. Both are now easier to use on mobile devices. Searching on the catalog is more robust through a faceted discovery layer.

Throughout the year, we reached out to our communities in new ways. We held community listening sessions in Delano, Staples, Sauk Centre and Becker. Local library staff set action plans to reach new users. Numerous libraries reached out to their schools to register children for library cards. Our more flexible policies and new technology tools allow us to work with teachers and media specialists to register children for library cards at school. This grants them access to Great River digital resources, like e-books, online language learning and web tutorials.

We also experienced a major trauma through an arson incident in August. This resulted in a three-month closure of our largest library, St. Cloud. The crisis showed Great River's strength in action. Staff throughout the region pulled together to ensure high quality library service. Regional staff found creative ways to keep our central systems running, which allowed our behind-the-scenes operations like delivery and the website to continue seamlessly. St. Cloud staff went to work in Clearwater, Albany and Waite Park. This allowed us to expand open hours temporarily in those locations. The Distribution department sent materials returned to St. Cloud out to all of our other libraries. This optimized access to the collection, a significant benefit to all our patrons. While it is an event no one wishes to repeat, I am proud of how everyone pulled together to deliver the best possible patron experience.

We started the year with a new plan. We ended it transformed and more responsive to patron and local community needs. Great River is on course to meet the changing needs of Central Minnesota now and into the future. We look forward to serving you in 2017!

Karen Pundsack

Executive Director

Karen Purdouck

Local Action Plans

In 2016, Great River made a region-wide commitment to improve and expand literacy skills, both within branches and out in the community.

Each location in the GRRL region has engineered a unique local action plan to improve or expand literacy efforts to a specific target audience of underserved populations.

Six target audience groups have been identified through the Local Action Plans:

- Adults over 55 yrs.
- Education/Chamber of Commerce
- Immigrants
- Pre-K
- School Age
- Teens

Each of our 32 locations is unique and staff have experimented with a number of new and expanded programs targeted those groups, such as: expanding adult offerings in Grey Eagle, Tech Tips in Paynesville, Crafternoons in Delano, Family Story Time in Becker, and library camps in Eagle Bend, Staples, and Waite Park.

In addition, staff have engaged in a number of outreach events such as the Cinco de Mayo Festival in Long Prairie, business expos in Cokato and Rockford, and Chamber of Commerce presentations throughout the region. A new book club at a nursing home in Howard Lake has been so successful that residents have asked for a second book club to discuss a different range of titles.

Staff will continue to deliver high quality programs and outreach in order to reach a wider range of patrons, both inside and outside of the libraries.



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Library Open Hours Adjusted

Access is one of our strategic plan priorities. It is our goal to ensure all users will have access to reliable sources of information. One objective in 2016 was to complete a full evaluation of our current open hours. The Library Assessment committee developed a final plan which included recommendations for extending or adjusting open hours.

Grey Eagle - The adjustment shortened Monday open hours from 10-5 to 10-4, and extended Wednesday open hours from 3-8 to 2-8. The adjustment was made to increase access during a busy period. Library checkout data from 2015 showed that Wednesdays were significantly busier than Mondays.

St. Michael - The adjustment extended Thursday open hours from 1-8 to 10-6, an increase of one open hour. It also made 10 the consistent opening time Monday through Thursday. The adjustment was a response to patron concerns about the lack of Thursday morning hours.

Going into 2017, GRRL also crafted plans to adjust the open hours at three other branch libraries – Big Lake, Delano, and Swanville.

- Big Lake added one hour on Monday and two on Wednesday
- Delano added one hour and shifted two on Thursday
- Swanville shifted hours on all open days

TIME FOR

Bank of Pierz

Felix and Bibiana T. Tristani



Successful "Book-a-Librarian" Program Exceeds 2016 Expectations

Great River's Book-a-Librarian service continues to experience strong growth and popularity across the system.

The relatively new program aimed to serve 125 patrons in 2016. At year's end, that number had nearly doubled, with 230 patrons served region-wide.

Book-a-Librarian sends librarians from the Great River headquarters in St. Cloud around the region, by appointment, to help patrons hone their technology and research skills. Each appointment lasts an average of 30 minutes to an hour.

While the program is available to meet a wide range of needs, the overwhelming majority of sessions focus on teaching patrons how to use their smartphones and tablets.

Book-a-Librarian, which began with a small batch of pilot sites in 2014, now serves all 32 GRRL branches with a team of three patron services librarians.



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Thank you! Great River Regional Library (GRRL) seeks to build public and private partnerships that provide innovative learning opportunities for our 470,000+ citizens. As expenses for core services

continue to grow, donor support is more significant than ever. Donations allow GRRL to provide various services and an extensive collection free of charge to Central Minnesota. Private donor support has made possible the purchase of thousands of new books and other materials, computers for individuals with visual and hearing impairments, and prize incentives for the Summer Reading Program serving over 11,000 children and teens.

The Great River Regional Library wishes to extend sincere appreciation to the individuals, corporations, foundations and organizations listed here for their generous support throughout 2016. These donors have enriched lives and helped build stronger communities in Central Minnesota.

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Website Overhaul

As outlined in our Strategic Plan, a plan was developed to enhance the library website, allowing greater access from mobile devices and improving the user experience.

A website redesign team was formed, met and brought forward a new look and layout for griver.org. This technological overhaul was far from simply cosmetic. After performing usability testing and taking into account the rise in the number of people accessing websites via Smartphones, the new Great River Regional Library website now features responsive design – meaning that the page reacts to whatever kind of device or screen it's viewed on in order to give the user the best experience possible.

We also transitioned our catalog to a new, open-source search engine called VuFind, managed and updated right here at Great River. The new search engine gives a more Google-like set of results and facets allowing patrons to quickly narrow search results down to just what they're looking for.

The new site was launched in June, providing our patrons an enhanced way to Explore, Learn and Connect!







Our Great Staff Members

Dennis Ackerson Rebecca Aleckson Beverly Anderson Iane Anderson Katherine Anderson Iane Armstrong Margaret Aschenbrenner Carla Asfeld Sara Asfeld Ianet Atkinson Heather Atwood Rose Bailev Deeanne Barthel Cyrene Bastien Katelvn Bennett Michael Bennett Ianet Bergeson Elizabeth Bloch Anne Blom Eric Blotkamp Nancy Boeckers Meghan Rae Boltz Julie Bouchie Katie Bowman Megan Bratt Iodi Brinkman Andrea Broekemeier DeeAnn Brost Katv Brothen Cindy Bruggenthies Katelyn Buechler Nancy Bunting Jeannette Burkhardt Kerry Burri Grace Butkowski Michelle Cagle Shannon Cameron Brandi Canter Barbara Cartwright Laura Cassidav LuAnne Chandler Daniel Chenev Schelsie Chilstrom Rendi Christensen Iamie Clark Iennifer Cleveland

Anne Clune

Ian Connolly Karen Converse Mary Cornelius Deb CoxIohnson. Terri Czech Lillian Davis Raul De La Garza Terri Deal-Hansen Trisha Decker Iennifer Dickinson Ruth Dolven Tanner Doran Carol Dorland Iudy Doty Kavla Downer Kristi Drvden Margaret Ebert Zoe Eckblad Tamber Edin Karen Eherenman Jean Ellingson Wanda Erickson Sheila Ferguson Iov Fiore Emily Fischer Meredith Fjeldheim Joseph Floeder Tera Dione Fogal Deanna Folkerds Michele Forsman Janean Fradella Jennifer Frank Elizabeth Frerich Yadira Frey Barbara Frieler Susan Fruth Iudith Ganz Ianice Gerth Christopher Getz Kara Gibford-Markman Lvdia Godfrev Alexandra Goebel Michelle Goebel Amv Gosswiller Christina Gottwalt

Anna Granlund

Patricia Grelson

Jeffrey Grimm Sharon Gross Kelly Marie Groth Irene Gruber Kateri Gruber Deborah Haggar Rebecca Halderson Kylynn Halican Monica Halloran John Hannon Laura Hansen Patricia Hansen Lydia Harju Kathie Harris Amv Haubenstricker Mary Katherine Headlee Chaz Jay Heikkila Lila Heins Tessa Hempel Brvna Hendrickson Iulie Henne Gregg Hermerding David Herstad Grace Heschke Diane Hesselroth Lisa Hill William Hollerich Theresa Hollermann Mathion Dawn Holmes HopeTraphagan Stacy Hopkins Michael Howard Ianelle Iano Deborah Imdieke Theresa Jacobs Diane Jakubowski Sharon Iensen Melissa Iewison Angela Johnson Ianelle Iohnson Iean Johnson Kathleen Johnson Minda Johnson Ralph Johnson Ashlev Jozelic

Janice Juetten

Jody Kappes

Susan Karsky Ianet Katterhagen Hannah Keaton Mary Keifenheim Alexandria Kelton Iennifer Killmer Iason Kirchoff Sara Kirk Ariel Kirst April Klein Cvnthia Klein Iana Knutson Rachael Knutson Mary Koczur Debra Kopperud Tamra Kowalski Iennifer Kreger Heidi Sue Kroll Maxim Kroll Shellv Kuelbs Paige Kulzer Ianie LaBree Caron Lage Connie Laing Robert Lake Elizabeth Lambert Barbara Lantis Corrine Lanz Annie Larson Iade Lauber Ruth Laumb Daniel Leahy Emily Leisenheimer Kathleen Leukam Steven Lex Beth Lichtenberg Julie Lingl IoAnn Lisson Renee Litke Megan Loken Debra Luken Nancy Maas Amanda MacGregor Noelle MacMillan Chris Mallo Valerie Matlock

Ieanne MarieMaxwell

Iulene Mayer Rvan McCormick Ńora McGlynn Linda McNair Connie Meagher *Iill Mertes* Anne Mever Konda Miller Monica Miller Twila Minter Beverly MooreDunn David Muehlbauer Iulia Ann Mueller Linda Mueller Stephanie Muggli Aron Murphy Betty Lou Murphy Margaret Nalezny Georgine Nathe Alice Neil Kathryn Nevala Elizabeth Nummela Mark O'Rilev Brenda Olinger Nancy Orr Patricia Pacyga Ioan Panuska Marilyn Patterson Derrick Paulson Shelbe Pederson Susan Pekarek Lisa Pelkev Iennifer Penzkover Keith Penzkover John Pepper Cathy Perish Heather Peterson Molly Petts Terry Pfleghaar Rebecca Pflueger Wanda Phelps Rebekah Phifer Kelli Pidde Carol Plocher Meghan Porter

Nancy Potter

Mary Proell

Tyler Pulkkinen Karen Pundsack Samuel Puterbaugh Sharon Ouale Margaret Randel Sherri Rasmussen Kathrvn Rasset Michael Reeves Iulianne Restani Sheila Rieke Beth Ringsmuth Stoloman Michael Rishavy Dezra Rittmann Sharron Robillard *Iavme Roos* Patricia Rud *Iustine Samaniego* Melinda Schaefbauer Grahl Melissa Schaefbauer Marla Scherber Madelvn Schmidt Brian Schmitz Iulie Schmitz Mollee Schoenfelder Katie Schotl Amv Schrank Kayla Schubert Christopher Seek Sarah Seelev Iennifer Shattuck Dawn Shav Hua Shen Colleen Siostedt Heather Smieia Staci Smith Iulie Snartland Monica Somppi Mary Sperley Jill Śpoden Nanette Stenseth Bernadette Stephenson Charles Stommes Sharon Strack Margaret Strand Ioan Stuckmaver

Leora Sunderman

Wendy Sykes Iulia Tagnev Mary Tanghe Rachel Thomas Gretchen Thompson Suzanne Timm Sandra Toland Iulie Tomala-Haldenwanger Richard Torrence Kelly Travis Iami Trenam Nancy Tschida Susan Vail Kathryn Vento Sharon Verchot, Neil Vig Ian Viste Gretchen Vork Pamela Wagman Carolyn Wahrman Patricia Waletzko Tresa Wangsness Taunja Warga Iennifer Watkins Susan Weaver Karen Weeres Amanda Wehrspann Iudv Weis Cathleen Weldon Victoria Welle Sandra Welton Mary Wherry Molly Wills Susanne Wilson Nancy Wind Emma Wing Tracy Wing Amy Wittmann Judy Wolak Lorie Wuolu





Revamped Budget Process Takes Effect for GRRL

2016 brought changes to the way Great River Regional Library builds and approves its operating budget.

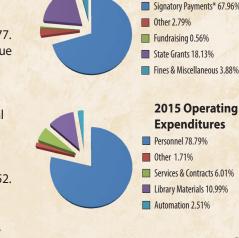
One of the key purposes of this redesign is to break down costs more effectively between departments with a focus on core services.

GRRL now includes a finance committee, comprised of six county commissioners and one GRRL citizen member.

This new budget process is modeled after Benton County budget-building practices. GRRL expects this to be a simpler and more understandable system for GRRL staff, the Board of Trustees and the counties we serve.

Financial Analysis

Overall 2016 revenue was \$9,969,625.89, an increase of 7.15% over the 2015 figure of \$9,304,507.77. This increase in revenue is mainly due to the timing of our State aid: Regional Library Basic System Support, Regional Library Telecommunications Act, and Arts & Cultural Heritage Legacy Amendment Total 2016 expenditures were \$8,575,092.54, an increase of 2.17% over the 2015 figure of \$8,393,303.52. This increase in expenditures is mainly due to employee wage increases and increased vendor costs.

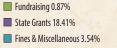


2015 Revenue Signatory Payments* 67.96% Fines & Miscellaneous 3.88%

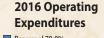




Fundraising 0.87%







Services & Contracts 5.76% Library Materials 10.26%

Automation 2.43%



This team is responsible for reviewing quarterly financial statements and approving the preliminary budget.

2016 Revenue

Signatory Payments 70.47%

State Grants 18.41%

SERVICE

"I don't have to look far to find treasures."
I discover them every time I visit a library."

-Michael Embry

MOUNGALIA

All Staff Day Focuses on Future of Libraries

GRRL staff are spread across 5,000 square miles in six counties. Each year we come together for a day of training and camaraderie.

"Come curious, leave inspired" was the theme of GRRL's annual All Staff Day in 2016. The day focused on how libraries are moving through the 21st century to meet the needs of patrons.

Toby Greenwalt, the Director of Digital Strategies and Technology Integration at the Carnegie Library in Pittsburgh, was the keynote speaker. Greenwalt's two hour program focused on community connectivity, and how libraries can incorporate and prioritize local needs into their local action plans.

Staff also had Annual Compliance training presented by Attorney Tom Jovanovich from Jovanovich, Kadlec & Athmann. Tom covered important topics and changes related to data privacy and harassment policies.

EAP Service Manager Jeff Krause has a wealth of clinical expertise as a behavioral health therapist, EAP consultant and clinical supervisor. He addressed the importance of resiliency and strong mental health in the workplace.

To wrap up the day, GRRL Patron Services Librarians Ariel Kirst and Connie Laing led an interactive presentation on our everexpanding digital library, the different formats for GRRL's e-content and how they work on various devices.

There are over 280 employees at GRRL and it goes without saying that each one plays an important role in thriving communities throughout Central Minnesota. Our staff has shown continuous dedication and commitment to GRRL, patrons and the communities they serve.





St. Cloud Public Library Fire

On the afternoon of August 17, 2016 approximately 250 patrons and staff were evacuated after a patron set a fire on the second floor of the St. Cloud Public Library. The fire destroyed a chair, cracked a window and did structural damage totaling nearly \$1 million dollars.

The St. Cloud library is the headquarters for the entire 32-branch Great River Regional Library system. Materials for all the other 31 locations circulate through the St. Cloud Public Library. A three vehicle delivery system visits each library five days a week. The building area responsible for the regional library operations was relatively protected from the fire effects. Staff were able to maintain operations causing little disruption to the rest of the region during the extensive clean-up.

On November 15, the library welcomed back patrons, thanking them for their patience, with a special day of celebration.

A heartfelt thank you to all GRRL staff, city officials and many different cleaning and restoration contractors who worked diligently to make sure the St. Cloud Public Library was back to pre-fire condition and a safe environment for all patrons and staff.

